



The States of Jersey

Planning and Environment

Planning & Environment

Business Plan

2007 – 2009

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Foreword

The introduction of the new ministerial system of government for the Island has presented some challenges but it is clearly already proving its value. In 2006 the support of the Council of Ministers has, for example, been invaluable in dealing with issues associated with the future direction of development of the St Helier Waterfront. Great progress has been made in this area and I believe that we are now working towards clear goals – which I sincerely hope has greater public support – that will deliver the waterfront that Jersey wants and deserves. We now move to a phase of delivery and 2007 will see a number of planning applications for the development of waterfront sites.

During 2006 I have striven to raise the standards of design which I will continue to do in 2007. Architecture Week 2006 – which was a joint initiative with the Association of Jersey Architects – has, I believe, demonstrated the standards that we should be aiming for in Jersey and I am committed to working with local architects and developers to ensure that the quality of the Island's built environment is improved by better design. New supplementary planning guidance on design standards and the design of new homes will be published in 2007 to help towards this.

I am also concerned to raise people's awareness about the impact of their own behaviour upon the environment. The individual choices that we make about the way we live our lives – from the way we travel to how we heat our homes – has an impact upon the environment. I intend to launch the Eco-Active campaign in February 2007 to give people the information that they need so that they can make informed life choices.

The use of energy is fundamental to many aspects of our lives at both an individual and societal level, and it also has significant environmental implications. In 2007 I intend to bring to the States an energy policy for the Island which will ensure a reduction in the Island's energy consumption and CO₂ emissions and examine the potential for exploiting the Island's indigenous energy resources to reduce our dependence on energy imports

I am pleased with the progress that has been made to open up the planning process to greater public scrutiny and to make it more visible – the introduction of the new Planning and Building (Jersey) Law 2002 has enabled the Planning Applications Panel to sit in public and it now requires planning applications to be advertised with site notices. I am grateful to the members of the Panel for their contribution to this important work and in particular my Assistant Minister, Richard Dupré, Connétable of St John. Some provisions of the new law remain to be implemented and, together with the Council of Ministers, I intend to ensure that the provisions for, in particular, Third Party appeals, are introduced as soon as possible.

Senator Freddie Cohen

Minister for Planning and Environment

Section 1

Introduction by the Chief Executive Officer

When I moved to Jersey in June 2006 to take up this new role, it rapidly became apparent that the Department is delivering a challenging agenda of change, at a critical time for the Island. I am pleased to present this major and far-reaching work programme for the coming year, which will help to deliver a number of key Strategic Plan initiatives.

First, I will refer briefly to some of the key changes delivered in 2006. The new Planning and Building Law became effective in July 2006 and has led to a series of important changes making the planning system more accessible to the public. These changes have been managed successfully; for example, improved publicity for all applications and public planning hearings for decision-making are now fully established. Other key initiatives have included work to implement the new Waste Law and a programme of joint working with Economic Development to develop and deliver the Island's Rural Economy Strategy.

Work will continue in these and other areas in 2007, as we gear up to deliver the challenging work programme that is set out in this Business Plan.

There is a major programme of policy development and review for the coming year. There will be a major review of the Island Plan 2002; this will have far-reaching implications for future patterns of development in the Island and is critical to the achievement of Strategic Plan goals. For St Helier, a number of key studies of the town, the waterfront and the East of Albert area are reaching their conclusion in the New Year. A key task for 2007 will be the integration of these studies into a fully coordinated regeneration strategy for St Helier and action plan for the town. Implementation of an updated Development Framework for the waterfront will be an important component of this work, to be delivered in association with Hopkins Architects Ltd.

Future growth must take full account of the environmental consequences of different policy choices. In 2007, the Planning and Environment Department will be engaged in some key initiatives to shape the future environmental identity of the Island. These include: work on a new energy policy for the Island; the development of environmental taxes; and the preparation of a Coastal Zone Management Strategy.

The programme of new legislation for the coming year is, once again, an exciting one. As soon as practicable, the Department will be implementing provisions for third party appeals and dealing with dangerous structures; this will move Jersey ahead of the UK in the rights it offers to residents and objectors to scrutinise potential new developments. Other new legislation will include initiatives to address the control of high hedges; the Water Resources Law; and full ratification of the Convention the International Trade in Endangered Species (CITES).

Paul Nichols

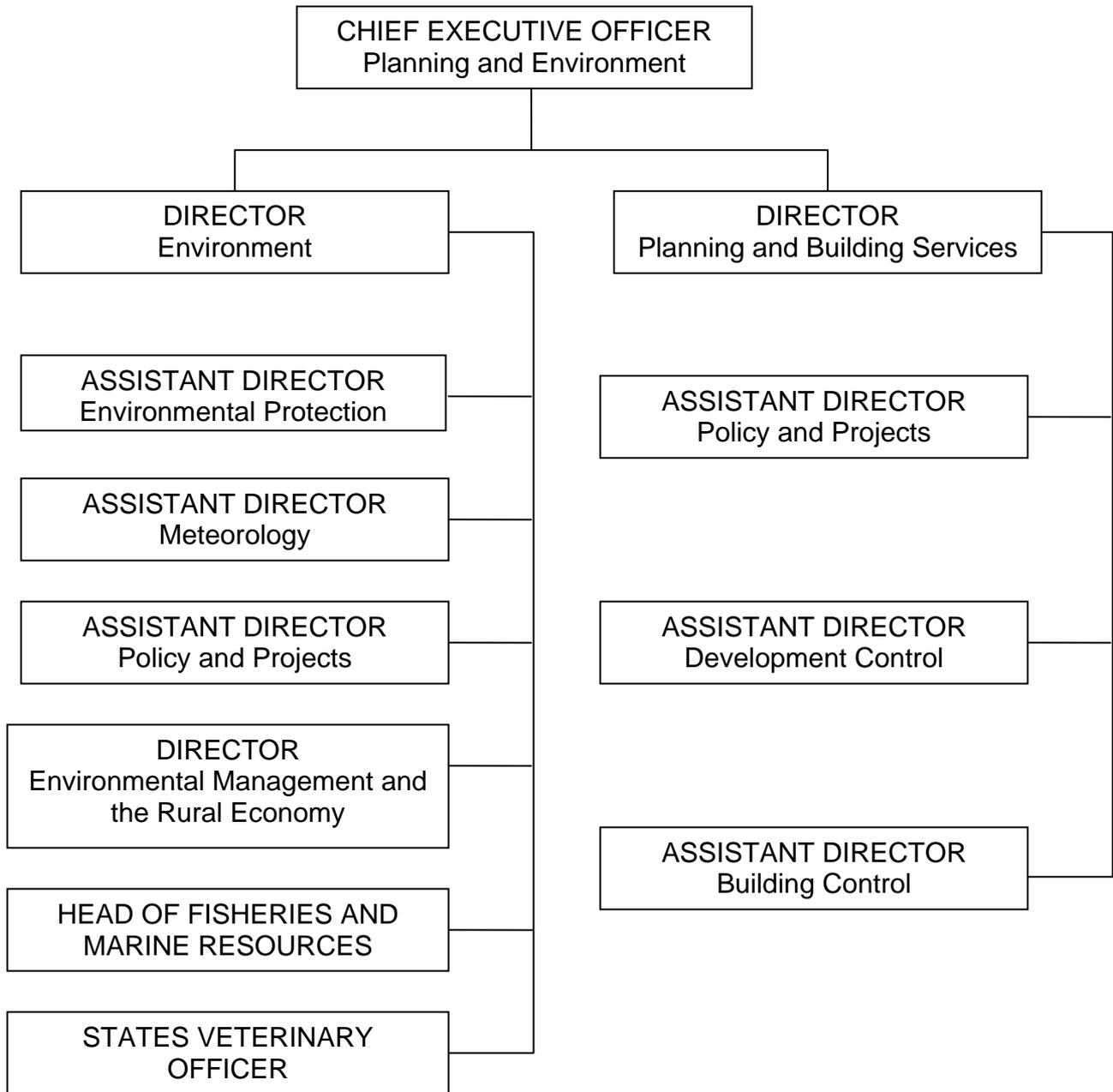
Chief Executive Officer, Planning and Environment Department

Who We Are

The Minister for Planning and Environment is Senator Freddie Cohen. The Assistant Minister is presently the Connétable of St John, Richard Dupré. The Connétable is, however, leaving the States in December 2006 and a new Assistant Minister will be appointed.

The Planning Applications Panel is chaired by the Assistant Minister. Other members of the panel include the Connétable of St Peter, Tom du Feu, and the Deputy for Trinity, Anne Pryke. Reserve members of the Panel include the Connétable of St Saviour, Philip Ozouf Snr and the Connétable of St Helier, Simon Crowcroft. Changes to the composition and extent of the Panel are likely in 2007 as a result of Connétable Dupré's departure and a proposed legislative amendment which would increase the size of the Panel.

The Planning and Environment Department employs a total of 117.75 full time equivalent staff organised to deliver services as follows:



What We Do

The Planning and Environment Department is split into two divisions, Environment and Planning and Building Services. The functions of each are described below.

Environment Division

The Environment Division is split into six general areas of activity: Environmental Protection, Environmental Management and the Rural Economy, Fisheries and Marine Resources, Policy and Projects, Meteorological Services and the States Veterinary Officer.

A further explanation of what is undertaken within these areas is as follows:

• Environmental Protection

- ensuring the management of the Island's water resources is environmentally and economically sustainable, monitoring the aquatic environment and regulating Jersey Water to ensure adequate supply of wholesome water
- pollution control and pollution prevention
- development and operation of a control system for the collection, movement, storage, treatment, export and disposal of wastes
- control of the sale and use of agricultural land
- maintain the Island's ability to export produce through a system of inspections
- check incoming plant material for disease and destroy where necessary and monitor for destructive plant disease in native plant stocks
- control of the storage, transport and use of pesticides to international standards

• Environmental Management and the Rural Economy

- Manage the delivery of the Rural Economy Strategy and the Government's relationship with this sector of the economy;
- Develop management regimes and specifications for all the Island's natural open spaces and footpaths, look after the sites designated as Sites of Special Interest (SSI), provide land management advice to other landowners and organise volunteer labour
- Monitor and measure the Island's biodiversity and create action plans to protect species and habitats; scrutinise and advise on development proposals to protect wildlife
- Provision of an advisory service to growers and to the dairy industry and specialist diagnosis of plant pests and diseases, as well as the analysis of soil, water and plant tissue samples and the research and demonstration of techniques to reduce the environmental impact of agriculture
- Administer and monitor the Countryside Renewal Scheme to ensure best value for money is gained.

- **Fisheries and Marine Resources**

- Regulation and support of commercial and leisure fisheries, aquaculture and the marine environment in 800 square miles of Jersey waters, the delivery of EU commitments, Jersey-UK agreements and local treaties and the protection of marine resources

- **Policy and Projects**

- Co-ordination and facilitation of the development of environmental policy and the establishment of approaches to novel work areas across the range of States activities e.g. Energy Policy and environmental taxation, contaminated land and resource efficiency in the construction industry.
- Managing the business of groups such as the Jersey Environment Forum.
- Administering and reviewing Environmental Impact Assessments for major projects.
- Delivery of education and awareness programmes for visitors, locals and schools and the management of existing visitor centres and develop further centres as appropriate.

- **Meteorological Services**

- Provision of meteorological aviation services to Channel Island airfields and in support of Air Navigation Services in the Channel Islands Control Zone
- Provision of a comprehensive shipping forecast and wind warning service to the Channel Islands
- Provision of weather services to the Channel islands' communities and specialised service to meet the needs of specific industries
- Climate analysis

- **Veterinary Services**

- Promote best animal health and welfare practice for all farmed and domestic species by providing advice and investigating adverse welfare complaints.
- Exercise controls to prevent the incursion of notifiable animal, poultry and fish diseases to protect the health of animals, poultry and fish.
- Respond to reports of suspect notifiable disease with commensurate action.
- Protect public health by carrying out necessary actions at the States abattoir
- Facilitate the export of animals and animal products from the Island.

Our stakeholders are other States Departments, the agricultural, horticultural and fishing industries, the business community, non governmental organisations and the public of the Island.

We administer the following Laws and their subordinate legislation:

- Agricultural Land (Control of Sales and Leases) (Jersey) Law 1974
- Agricultural Marketing (Jersey) Law 1953
- Animals (Trapping)(Jersey) Law 1961
- Animal Welfare (Jersey) Law 2005
- Artificial Insemination of Domestic Animals (Jersey) Law 1952
- Conservation of Wildlife (Jersey) Law 2000
- Dangerous Wild Animals (Jersey) Law 1999
- Diseases of Animals (Jersey) Law 1956
- European Communities Legislation (Implementation) (Jersey) Law 1996
- Fertilisers and Feeding Stuffs (Jersey) Law 1950
- Food and Environmental Protection Act 1985 (Jersey)
- Pesticides (Jersey) Law 1991
- Plant Health (Jersey) Law 2003
- Protection of Animals (Jersey) Law 1980
- Protection of Agricultural Land (Jersey) Law 1964
- Sea Fisheries (Jersey) Law 1994
- Slaughter of Animals (Jersey) Law 1962
- Veterinary surgeons (Jersey) Law 1999
- Waste Management (Jersey) Law 2005
- Water Pollution (Jersey) Law 2000
- Water (Jersey) Law 1972 as amended
- Weeds (Jersey) Law 1961

The Department also administers various EU and international Conventions and Directives etc.

Planning and Building Services

The Planning and Building Services Division is split into three general areas of activity, with other cross-divisional functions contained within each, comprising; Policy and Projects; Development Control and Building Control.

Policy and Projects

- development of a planning policy framework that underpins the Island's planning system, principally represented by the Island Plan and supplementary planning guidance;
- direct implementation of specific planning interventions derived from the Island Plan to secure planning objectives;

Historic Buildings

- assessment of buildings and places of architectural, archaeological and historic importance in order to protect those of special importance;
- provide policy, guidance and advice to ensure that the special importance of Jersey's historic environment is protected and managed appropriately;
- conservation of historic environment through the administration of the Historic Buildings Grant Programme
- promote knowledge and awareness of historic environment

Mapping and IT

- management and development of departmental geospatial information and systems;
- facilitate the development and maintenance of the department's business specific IT systems

Development Control

- regulation of the development and use of land
- development of quality in the design of the built environment in relation to development proposals

Enforcement

- regulation of breaches of the Law, to uphold the requirements of the planning and building control legislation

Legal Searches

- provision of specific details relating to land or buildings in the process of conveyancing

Building Control

- regulation of construction work to ensure that buildings are safe and suitable for their intended use
- monitoring site work to ensure that planning conditions are satisfied thereby assisting in the enforcement of the planning process

Stakeholders for the Planning and Building Services Division are other States departments, the construction industry and the general public.

We administer the following Laws and associated secondary legislation:

- [Planning and Building \(Jersey\) Law 2002](#)
 - Amendment [L-18-2005](#) in force 1 July 2006
 - Amendment [L-25-2005](#) in force 1 July 2006
 - Amendment [L-35-2005](#) in force 1 July 2006
- [Planning and Building \(General Development\) \(Jersey\) Order 2006](#)
- [Planning and Building \(Display of Advertisements\) \(Jersey\) Order 2006](#)
- [Planning and Building \(Application Publication\) \(Jersey\) Order 2006](#)
- [Planning and Building \(Moveable Structures\) \(Jersey\) Order 2006](#)
- [Planning and Building \(Environmental Impact Assessment\) \(Jersey\) Order 2006](#)
- [Building Bye-Laws \(Jersey\) 2004](#)

Elements of the Planning and Building (Jersey) Law 2002 – relating to third party appeals and dangerous structures - remain to be introduced: it is likely that these provisions will take effect in 2007.

Our values

We put the customer at the heart of everything we do

We take pride in delivering an effective public service for Jersey

We relentlessly drive out waste and inefficiency

We will always be fair and honest and act with integrity

We constantly look for ways to improve what we do and are flexible and open to change

We will achieve success in all we do by working together

▪ **Section 2(a)**

**Summary of Key Objectives and Priorities
for Planning and Environment**

AIM

A better quality of life for everyone, now and for generations to come including:

- **a better environment at home and internationally, and sustainable use of natural resources;**
- **development that is sustainable and enables a thriving Island economy and community;**
- **a high quality environment that can be enjoyed by all.**

OBJECTIVES AND KEY PERFORMANCE/SUCCESS CRITERIA*

Objective 1: Protect and improve the environment.

Performance/success criteria:

- The planning system to deliver sustainable development outcomes through efficient and high quality planning and development management processes that meet the standards set in the Department's Service Level Agreement for Development and Building Control
- Progress development and implementation of St Helier Regeneration Strategy, to include a viable mechanism to deliver the Town Park
- Review the Island Plan (2007)
- Achieve a better balance between housing availability and the demand for housing, while protecting the Island's countryside involving the delivery of new homes in response to demand and reviewing the supply and demand for homes
- Publish new supplementary planning guidance to promote high quality design and the protection and enhancement of the environment
- Increase to 30% the area of natural habitats under the Environment Department's control in 'Favourable Conservation Status' by 2010
- Consult on, debate and implement a Contaminated Land Strategy. (2007)
- Designate a further seven ecological, 10 geological sites and historic, architectural and/or archaeological Sites of Special Interest.
- Implement the Coastal Zone Management Strategy, as defined by the targets set out within the Strategy. (2007)

States Strategic Aim(s): 1.4.6, 2, 4, 4.2.6, 4.1.1, 4.4.4, 4.5.2, 4.7.1, 4.7.5

Objective 2: Promote a sustainable Island economy which includes diverse, modern and adaptable farming and fishing industries

Performance/success criteria:

- Implement in partnership with the Economic Development Department, the Rural Economic Strategy, which will explore and promote new opportunities for the rural economy.

- Bring forward new fisheries measures to keep in line with EU legislative requirements and amendments under the Granville Bay Treaty.

States Strategic Aims: 1.4.6, 4.1.1, 4.1.2, 4.5.1, 4.5.3

Objective 3: Promote sustainable management and prudent use of natural resources and our cultural heritage

Performance/success criteria:

- Implement the Waste Management (Jersey) Law 2005
- Implement the Water Resources (Jersey) Law
- Implement the Energy Policy that will ensure a reduction in the Island's energy consumption and CO₂ emissions and address economic efficiency, social equity, security of supply and environmental impacts.
- Bring forward for consultation and debate a package of environmental tax and expenditure measures.
- Administer the Historic Buildings Grant programme
- Implement the Towers and Forts Project

States Strategic Aims: 2.9.2, 4, 4.3.1, 4.3.2, 4.4.3, 4.4.1, 4.4.2, 4.5.4, 4.5.5, 4.6.3, 4.6.4

Objective 4: Set and enforce standards for building work to secure the health and safety of building users, promote energy efficiency and make life easier for disabled people

Performance/success criteria:

- Building bye-law requirements amended to incorporate Lifetime Homes standards in 2007 and subsequently anticipated review and adoption of new standards for fire safety, energy efficiency and structure in the UK

States Strategic Aims: 2.1.3, 3.8.6, 3.8.7

Objective 5: Ensure high standards of animal and plant health and animal welfare

Performance/success criteria:

- Improve the health and welfare of kept animals, and protect society from the impact of animal and fish diseases by introducing Abattoir legislation and the registration and licensing of establishments that care for domestic animals in 2007.

States Strategic Aims: 4, 4.1.1

Objective 6: To provide and develop the Island's definitive geographic information system and its application, maintenance and management, to meet the needs of both the public and private sectors.

Performance/success criteria:

- Improve the accessibility, applicability and quality of geographic information services to the Island community

States Strategic Aims: 5

Objective 7: Provide accurate, timely, reliable and, where appropriate, specialised weather services to meet the needs of the Channel Islands communities

- Complete a detailed plan to combine the Jersey and Guernsey meteorological services into a single, more efficient Channel Island service.

States Strategic Aim(s): 4, 6.2.9

SECTION 2b – KEY OBJECTIVES, KEY PERFORMANCE INDICATORS, KEY RISKS

5. Imp Year: O = ongoing 7. SSP Ref - States Strategic Plan Reference; LR – Lead Responsibility; SP – Strategic Partner; C – Contributor

1. BP Ref	2. Key Objective	3. Key Performance Indicators	4. Target	5. Imp Year	6. Key Risk	7. SSP Ref	8. LR/SP /C
Planning and Environment							
P&E1	Ensure appropriate transparency and openness	Planning meetings open to the public including those of the Minister		O		8.2.4 8.4.2	LR
P&E2	Improve overall communication and consultation with the public	Publication of coherent, consistent and user-friendly information about planning issues, including development applications and the development of policy initiatives and planning interventions, on the website and in the media	Development applications published weekly on the website and in local media Consultation papers issued for planning law, policy and other initiatives	O O		8.2.4 8.3.1 8.3.3 8.4.2	C
P&E3	Set out and comply with clear aims and objectives coupled with indicators of performance that can be readily applied and understood	Approved Business Plan 2007-09 Published balanced scorecard Published Annual Report on performance against Service Level Agreement Development of a performance measurement and management system	4Q 2006 Quarterly 1Q Comprehensive staff appraisals	O		8.2.5 8.2.4 9.1.5 9.2.3	LR

SECTION 2b – KEY OBJECTIVES, KEY PERFORMANCE INDICATORS, KEY RISKS

5. Imp Year: O = ongoing 7. SSP Ref - States Strategic Plan Reference; LR – Lead Responsibility; SP – Strategic Partner; C – Contributor

1. BP Ref	2. Key Objective	3. Key Performance Indicators	4. Target	5. Imp Year	6. Key Risk	7. SSP Ref	8. LR/SP /C
		scheduled timetable					
		Reduction in amount of solid, inert waste disposed of within landfill. Increase in amount of recycled material used within construction projects.	Introduction of policy and measures to improve resource efficiency within the construction industry, including production of the Planning Advice Note in 2007.	2007	Inability to engage industry to take on efficiency measures.	4.6/ 4.6.4	LR
PP2	Administer, advise on and review relevant local environmental policy and legislation.	Provide an annual Report to the States by the Director of the Environment (P&E)	Annual report looking at the previous calendar year.	O		1.1.3	LR
		Environmental Impact Assessments and consultation process are undertaken within required timescale for all scheduled projects.	Ensure environmental issues are accounted for as part of the development control process.	O	Other material planning considerations override advice.	4.5	LR
		Approval and implementation of contaminated land strategy as defined by milestones within the strategy.		Q2 2007 & O		4.4.4	LR
		Debate and implement an Air Quality Strategy for Jersey, including proposals for monitoring	Subject to agreement of accountabilities with Health			4.4.5	SP

SECTION 2b – KEY OBJECTIVES, KEY PERFORMANCE INDICATORS, KEY RISKS

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1. BP Ref	2. Key Objective	3. Key Performance Indicators	4. Target	5. Imp Year	6. Key Risk	7. SSP Ref	8. LR/SP /C
		and publishing levels of local air pollution, and targets, policies and timescales for reductions in air pollution levels that reflect best practice globally (P&E)	Protection Dept: Develop draft policy. Acquire monitoring apparatus Obtain law drafting time for the necessary legislation				
PP3	Administer, advise on and review relevant international environmental policy and legislation.	All requests for information from DCA responded to within requested timescale. Update review of international obligations to reflect full remit of Environment Department. Fully ratify at least 50% of outstanding treaties on 2007 No critical reports on Jersey by other governments or international bodies.	Full global participation backed by local measures where appropriate Full ratification of existing treaties.	O	Legislation not approved by States of Jersey	5.2	C
PP4	Manage the business of internal and external multi-disciplinary	Administration of Jersey Environment Forum.	Improved environmental policy making, which reflects	O		5.1	C

SECTION 2b – KEY OBJECTIVES, KEY PERFORMANCE INDICATORS, KEY RISKS

5. Imp Year: O = ongoing 7. SSP Ref - States Strategic Plan Reference; LR – Lead Responsibility; SP – Strategic Partner; C – Contributor

1. BP Ref	2. Key Objective	3. Key Performance Indicators	4. Target	5. Imp Year	6. Key Risk	7. SSP Ref	8. LR/SP /C
	stakeholder groups.	Organise annual environmentally-themed event in association with Jersey Environment Forum to which all stakeholder groups are invited.	views of wider public.				
PP5	Deliver education and awareness programmes for visitors, locals and schools. Manage existing visitor centres and develop further centres as appropriate.	Launch and implement 'ECO-ACTIVE' Programme' Year on year increase in number of visitors to Kempt Tower and Gorey Pier. Increase the number of school children and general public reached through awareness programmes.	Greater awareness and understanding of environmental issues by all the community.	O		1.1.2	
Environmental Protection							
EP1	To respond to pollution incidents, initiate remedial measures and take appropriate enforcement action under the Water Pollution (Jersey) Law 2000.	% appropriate response within 1 hour of report to Environmental Protection Section in working hours (0830-1700 Mon-Fri)	Reduction in general levels of pollution Fewer pollution incidents.	O		4.4	LR

SECTION 2b – KEY OBJECTIVES, KEY PERFORMANCE INDICATORS, KEY RISKS

5. Imp Year: O = ongoing 7. SSP Ref - States Strategic Plan Reference; LR – Lead Responsibility; SP – Strategic Partner; C – Contributor

1. BP Ref	2. Key Objective	3. Key Performance Indicators	4. Target	5. Imp Year	6. Key Risk	7. SSP Ref	8. LR/SP /C
			Less long-term environmental damage as a result of pollution incidents.				
EP2	To increase public awareness of water pollution and water resource issues that exist at a local and global level and to recommend and persuade that appropriate action is taken to minimise the risk of pollution of the Island’s aquatic environment.	Review of the Water Made Clearer Campaign and re-launch in 2007 Maintain the number of public presentations per year.	The public of the Island have an increasing awareness of pollution prevention and appropriate pollution prevention measures are taken.	O	Insufficient resources to run awareness programmes.	4.4	LR
EP3	To measure the quality of the Island’s aquatic environment.	Successful implementation of monitoring programme for all surface waters and ground waters. Carry out a review in 2007 of surface and ground water monitoring and implement revised programmes Completion of annual Bathing Water Quality monitoring.	Reports available on quality of Island’s surface waters, ground waters and bathing waters. High level of compliance with EU Bathing Waters Directive	O	Insufficient resources to complete monitoring programmes.	4.4	LR
EP4	To manage and measure the quantity of the Island’s aquatic	Development of programme of implementation for the Water	Sufficient water for the Island’s needs.	2007 &	Water Resources (Jersey) Law 200- is	1.1.1 / 4.4.2	LR

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1. BP Ref	2. Key Objective	3. Key Performance Indicators	4. Target	5. Imp Year	6. Key Risk	7. SSP Ref	8. LR/SP /C
	environment.	Resources (Jersey) Law 200- against milestones, following the appointment of a Hydrogeologist to administer the adopted legislation.		O	not adopted by the States of Jersey. Unable to resource the appointment of a Hydrogeologist		
EP5	To regulate an adequate supply of wholesome water under the Water (Jersey) Law, 1972.	Rate of compliance of Jersey Water with statutory standards Number of regulatory visits.	Sufficient supply of wholesome water available for the Island's needs.	O		4.4	LR
EP6	To operate a control system implementing the provisions of the Basel Convention and the OECD Decision, for the collection, movement, storage, treatment, export and disposal of waste arising in the Island.	All licence applications to be responded to appropriately within three months of the date upon which an application is deemed to be duly made (or within a timescale to be arranged between the regulatory authority and the operator) All transboundary movements to be authorised or refused as per the timescales defined within the Waste Management (Jersey) Law 2005.	Progress on the implementation of the Waste Management (Jersey) Law 2005 against milestones	2007	Delay in Basel Convention being extended to Jersey by the UK Government	4.4.1	LR

SECTION 2b – KEY OBJECTIVES, KEY PERFORMANCE INDICATORS, KEY RISKS

5. Imp Year: O = ongoing 7. SSP Ref - States Strategic Plan Reference; LR – Lead Responsibility; SP – Strategic Partner; C – Contributor

1. BP Ref	2. Key Objective	3. Key Performance Indicators	4. Target	5. Imp Year	6. Key Risk	7. SSP Ref	8. LR/SP /C
EP7	To operate a control system to ensure the appropriate use of pesticides.	Progress on the implementation of the Pesticide (Jersey) Law as measured by: Maintaining the number of inspections Maintaining the number of operators attending pesticide training courses Number of breaches investigated within appropriate timescales. Upgrade of Code of Practice relating to the Pesticide Law in 2007.	Fewer pollution incidents Lower levels of chemical usage	O		4.4	LR
EP8	To prevent the introduction of alien organisms harmful to indigenous plants and ecosystems thereby avoiding the widespread use of chemical treatments, that would become necessary if quarantine pests became established.	To record, within three working days, all inspections undertaken on imports, at nursery and retail detailing location, date and time. To inspect and record on a daily basis all harbour imports detailed	Introduction of alien organisms harmful to indigenous plants and ecosystems is avoided. Lower levels of chemical usage.	O		4.4	LR

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1. BP Ref	2. Key Objective	3. Key Performance Indicators	4. Target	5. Imp Year	6. Key Risk	7. SSP Ref	8. LR/SP /C
		on a Customs JCE9 'advice note' and publish within an annual report.					
EP9	To verify the quality and labelling of perishable produce to attain the minimum requirements as dictated by EU and Jersey marketing standards thus encouraging fair competition and facilitating trade.	To record inspections against all exported crops within two working days detailing location, date and time.	Verification of the quality and labelling of perishable produce.	O		4.4	C
EP 10	To prevent the misuse of products which would have serious adverse affects to human health and the environment and ensure all banned and revoked products are correctly disposed of.	To record all pesticides as seen within stores onto a database within one week of the audit. Dispose of all banned and revoked products within three months of the audit.	Lower levels of chemical usage. Fewer pollution incidents.	O		4.4	LR
Fisheries and Marine Resources							
F1	To conserve the marine resources of Jersey.	Involvement of wider stakeholders in policy making as measured by administering six Fisheries and Marine Resources Panel meetings per year and follow up on	Improved fisheries and marine resource policy making and management which reflects views of all stakeholders.	O	Communication breakdown, small splinter groups are able to dictate policies.	1.1 / 4.5.3	LR

SECTION 2b – KEY OBJECTIVES, KEY PERFORMANCE INDICATORS, KEY RISKS

5. Imp Year: O = ongoing 7. SSP Ref - States Strategic Plan Reference; LR – Lead Responsibility; SP – Strategic Partner; C – Contributor

1. BP Ref	2. Key Objective	3. Key Performance Indicators	4. Target	5. Imp Year	6. Key Risk	7. SSP Ref	8. LR/SP /C
		associated actions.	Informed industry with active voice in management of fisheries and marine resources. To consider benefits of the Introduction and implementation of No Take Zone.		Major external environmental changes negate conservation effort.		
F2	To protect the marine environment making decisions and basing actions on the results of sound scientific survey, surveillance and monitoring.	Make available annual report.	Conduct annual monitoring and research programmes including: <ul style="list-style-type: none"> ▪ Lobster CPUE survey and logbook analysis. ▪ Scallop seeding exercise. ▪ Visual inspection of ormer populations ▪ Whelk Survey ▪ Seagrass bed survey ▪ Ray tagging study 	O	Cash for purchase of fish and reward system not available Insufficient time for studies due to high priority statutory duties	4.5	LR

SECTION 2b – KEY OBJECTIVES, KEY PERFORMANCE INDICATORS, KEY RISKS

5. Imp Year: O = ongoing 7. SSP Ref - States Strategic Plan Reference; LR – Lead Responsibility; SP – Strategic Partner; C – Contributor

1. BP Ref	2. Key Objective	3. Key Performance Indicators	4. Target	5. Imp Year	6. Key Risk	7. SSP Ref	8. LR/SP /C
F3	<p>To ensure sustainable use of the marine resources of the Bailiwick of Jersey through regulation and enforcement of EU, UK and Jersey legislation and policies.</p>	<p>Regulation of fishing effort as measured by number of boardings of vessels and inspections of landings.</p> <p>Liaison with EU, UK, French and regional authorities as measured by the following participation in meetings per year:</p> <ul style="list-style-type: none"> ▪ 1 p.a. with UK Government and associated ad hoc meetings as required to ensure fisheries regulations remain in line with UK. ▪ 2 p.a. with French authorities in relation to implementation of Granville Bay Treaty. ▪ 3 p.a. with Association of Sea Fisheries Committees (UK) <p>Adopt the Coastal Zone Management Strategy and implement as defined by the targets set out within the Strategy</p>	<p>No decline in the incidence of marine / land species</p> <p>No further loss of habitats or species due to high impact or destructive fishing methods.</p> <p>Active participation in Jersey’s own right in the newly emerging Regional Advisory Council (RAC) for the Western Waters.</p> <p>Implementation of FEPA regulations.</p>	O		1.1 / 4.5	LR

SECTION 2b – KEY OBJECTIVES, KEY PERFORMANCE INDICATORS, KEY RISKS

5. Imp Year: O = ongoing 7. SSP Ref - States Strategic Plan Reference; LR – Lead Responsibility; SP – Strategic Partner; C – Contributor

1. BP Ref	2. Key Objective	3. Key Performance Indicators	4. Target	5. Imp Year	6. Key Risk	7. SSP Ref	8. LR/SP /C
		Put in place an agreed fisheries management agreement with Guernsey.	Harmonious and rational exploitation of fisheries resources with Guernsey.	2007	Political difficulties of putting in place such an agreement.		LP
		Scheduled amendments to Jersey's fisheries regulations approved by States of Jersey.	Legislation and associated orders kept up to date with EU and UK fisheries regulations	O	Issues clouded by marginal factors. Delay in approval by HMG. Legislation not approved.		LR
F4	To maximise overall benefits of marine resources to the fishing and aquaculture industry and the people of Jersey.	The maintenance and diversification of a prosperous aquaculture and fishing industry that exploits Jersey's marine resources in a sustainable manner as indicated by the First Hand Landed Value.	Provision of industry advice to Economic Development Department and Industry to assist sustainable development of fishing and aquaculture industry.	O	Communication breakdown, small splinter groups are able to dictate policies. Catches affected other factors esp. offshore markets and environmental changes.	1.1	LR
Meteorology							
M1	To deliver the best and most reliable weather service for the Channel Islands.	Accuracy of weather forecast as defined by standards.	Accurate and reliable weather forecasts provided to a range of Channel	O	Manual assessment and verification - dependent on staff	1.1 1.4	LP

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1. BP Ref	2. Key Objective	3. Key Performance Indicators	4. Target	5. Imp Year	6. Key Risk	7. SSP Ref	8. LR/SP /C
			Islands users.		time	3.5	
M2	To contribute to the International Community pool of meteorological knowledge.	24 observations / day 365 days / year. High level of service availability. Less than 5% down time.	Maintain a programme of synoptic observations, for use in general weather analysis and forecasting in the UK and Europe as well as Jersey.	O	Insufficient staff resources	5.2.6	C
		Maintain automatic weather systems that meet the standards and that are compatible with the data collection protocols of the UKMO.	Maintain a weather radar station, contributing to the United Kingdom, the French and European weather radar networks	O	Lack of Capital funding for infrastructure replacement		
			New system to be implemented at Jersey Airport.	Q4-07/ Q1-08	Resistance by Jersey Airport Authority.		
			Successful trial of Campbell Scientific Present Weather Sensor	2007	Delays in implementation of United Kingdom Meteorological Office MMS programme.	5.2.6	C

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1. BP Ref	2. Key Objective	3. Key Performance Indicators	4. Target	5. Imp Year	6. Key Risk	7. SSP Ref	8. LR/SP /C
		Maintain or improve upon the number of papers in “Weather”, “Met Applications” etc. Maintain or improve upon the number of citations in papers produced by Universities or other research bodies.	Co-operate in National and International programmes of research and development through the sharing of data, expertise and knowledge. Contribute subjects of meteorological interest to international publications and conferences.	O		5.2.6	C
M3	The formation of a single Channel Islands' Meteorological Service incorporating the Jersey Meteorological Department and the Guernsey Airport Meteorological Observatory.	Production of a detailed implementation plan.	Assuming acceptance of feasibility study (2006) produce a detailed plan on implementation.	2009	Co-operation from Guernsey authorities. Lack of existing financial models of joint governments' service provision. Formation of a Channel Islands' Federation.	6.2.13	LR
M4	To provide meteorological aviation services to Channel Island airfields and Meteorological Air Navigation	Meet the standards as specified. Quarterly summaries and annual report of forecast service quality indexes. E.g. TAF scores greater	Standards as specified by ICAO “Standards and Recommended Practises – Meteorological Service for	O	Availability of appropriate consultants and funding.	5.2.8	SP

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1. BP Ref	2. Key Objective	3. Key Performance Indicators	4. Target	5. Imp Year	6. Key Risk	7. SSP Ref	8. LR/SP /C
	Services in the Channel Islands Control Zone in accordance with International standards and recommended practises and the requirements of the Jersey Meteorological Authority.	than 84% Certification under ISO 9001	International Air Navigation - Annex 3 to the Convention on International Civil Aviation (Chicago 1944) and the UK Civil Aviation Authority. Service Level Agreements with Jersey and Guernsey Airports		Staff resource to produce verification statistics.		
M5	To provide a comprehensive shipping forecast and wind warning service to the Channel Islands in line with the recommendations and practises of the Marine Coastguard Agency (MCA) with respect to Inshore water forecasts issued in the UK and the Safety of Live at Sea (SOLAS) Convention.	False Alarm Rate on wind warnings less than 30%. Lead time greater than 6 hours. True Skill score greater than 84%	Meet standards as specified by MCA and SOLAS. Minimal false alarm rate for warnings.	2007 O	Staff resource to produce verification statistics	5.2.8	SP
M6	To provide Weather Services to the Channel Islands' general public to meet their expectations and aspirations as outlined in the relevant Strategic Policies of the States of Jersey and the States	Number of hits on JerseyMet website. Number of users of "Weather to Go!" service.	Minimum £2000 net revenue from credit card sales.	O	Lack of facilities to record number of hits. Increase in credit card charges. Competition from other Met.	2.3	C

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1. BP Ref	2. Key Objective	3. Key Performance Indicators	4. Target	5. Imp Year	6. Key Risk	7. SSP Ref	8. LR/SP /C
	of Guernsey.				suppliers.		
M7	Provide timely warning of severe weather events that may impact upon the safety of life or property.	Inclusion in Island Risk register	Minimal false alarm rate.	O	Failure of communication links with United Kingdom Meteorological Office. Staff resource to ensure 24/7 cover.	3.5.1 3.5.3	SP C
M8	To provide dedicated (specialised) Weather Services to meet the needs of the business communities e.g. agriculture, commercial, construction and health industries etc.	Number of different forecast products provided / Generated Revenue	Heat Wave warning service in place by end Q2 07. Meet the needs of the community	O	Competing private Met. suppliers	1.7 2.2	C C
M9	Increase awareness of climate change issues and general education regarding meteorology	Continued maintenance of datasets (in particular the climatological observing programme at the Maison St. Louis Observatory) Maintain or improve upon the number of visits by members of the public at Open Days / school	Long term data set is maintained. Assist with climate change predictions.	O	Reliability of data store – funding for replacement Change in observing process.	1.1.1 2.7	C

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		visits.					
Veterinary Science							
V1	To ensure that animals, poultry and fish kept under the various production and pet care systems in Jersey do not suffer from animal welfare related problems.	Enact and implement the Animal Welfare (Jersey) Law 2004 Respond to serious adverse welfare complaints within one working day. Carry out checks on 50% of pets entering under Pet Travel Scheme	Improved health and welfare of kept animals. Ensure compliance with Jersey Rabies Legislation and protecting human health.	2007 O O	Lack of resources to carry out inspections and follow up visits Delay in achieving agreement of licensing fees	4.1	LR
V2	To exercise controls to prevent the incursion of animal, poultry and fish diseases in order to protect the health of animals, poultry, fish and the public, on the Island of Jersey, and to control such disease incursions should they occur.	Carry out identification checks on 10% of cattle herds Introduction of a new all Island cattle testing programme and notification of bovine abortion. Carry out post import checks on 50% of consignments of live	Protection of society from the impact of animal and fish diseases.	2007		4.1	LR

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1. BP Ref	2. Key Objective	3. Key Performance Indicators	4. Target	5. Imp Year	6. Key Risk	7. SSP Ref	8. LR/SP /C
		animals					
V3	To implement standards of animal welfare and meat hygiene in States abattoir as laid down in relevant EU legislation.	Introduction of Animal By-products Regulations Introduction of Hygiene Legislation	Protection of society from the impact of animal and fish diseases.	O	Lack of resources including Law Drafting time	4.1 / 2.4	LR
V4	To facilitate the export of live animals, fishery products and bivalve molluscs from the Island.	Producing export health certificates timeously.	Assisting exporters to comply with importers' requirements.	O	Insufficient notice of requirement from exporters.	4.1	LR

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Environmental Management and Rural Economy							
EMR E1	State of Jersey Report Implement the five environmental priorities in the executive summary of the 'State of Jersey.'	Annual publication of the status of 5 key environmental priorities	Provide scientific information on which to measure the progress of policy and base strategic decisions.	O	Insufficient volunteers to assist with data collection	1.1.1	LR
EMR E2	Plant and crop health To provide qualified scientific identification and monitoring of plant pathogens and insect pests affecting the Island's crops and natural vegetation, ensuring protection of the Island's economic crop production, and flora and fauna according to local and international Plant Health regulations.	Draft and lodge new Plant Health Law 200- by end of 2007. Publication and dissemination of annual monitoring results for major and notifiable pests and diseases e.g. Colorado beetle, gypsy moth, potato blight, Sudden Oak Death. Reduction of Agri-chemicals on a year by year basis. Revision of the Pesticides (Jersey) Law 1991 in 2007	Plant Health Legislation maintained to required international standard. Current information available on incidence and impact of major pests and diseases. Damage to crops by pests and diseases managed to acceptable levels. Reduced pesticide use.	O 2007	Inadequate law drafting time Arrival of serious non-indigenous pest requiring extensive chemical control.	4.1	LR
EMR E3	Industry Advice To provide qualified technical advice to ensure the environmental impact of farming	Year on year increase in area supported by the Countryside Renewal Scheme Implementation of the Rural Economic Strategy as defined by	Increase the land area supported under environmental initiatives. A diverse working	O	Poor up take of Countryside Renewal Scheme components due to uncertain industry economic	1.1 / 4.1 1.2 1.5.6	LR

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1. BP Ref	2. Key Objective	3. Key Performance Indicators	4. Target	5. Imp Year	6. Key Risk	7. SSP Ref	8. LR/SP /C
	is beneficial to the Island.	benchmarks within the strategy. All farms which apply for Single Area Payment have current Farm Manure and Waste Management Plans by end of 2007. Bring forward new Soil, Water and Air Codes by end 2007.	countryside. A wider range of rural enterprises		conditions		
EMR E4	Research and development To investigate lower environmental impact farming practices through research and development.	Positive trend in status of indicator species Reducing trend in % of water samples in breach of water quality standards in key pesticides and Agricultural related nutrients. Increase of recommendations from R&D programme taken up by the industry on an area basis	Increased biodiversity of countryside Reduced run-off and leaching of nutrients, pesticides and manures leading to long-term improvement in water quality. Change in practices by agricultural industry to lower impact practices as measured by a take up of the R&D recommendations.	O	Commercial inertia due to uncertain industry economic conditions	1.1 / 4.1	LR
EMR E5	Habitat management To manage selected priority habitats in favourable condition, in order to ensure that there is no loss of biodiversity.	To establish conservation status of 6 priority sites (3 SSI and 3 pSSI) in 2007 Establish management plans for priority sites with established	Establish existing conservation status of sites Finalise and enact management plan to Increase number of sites in	2007 O		4.5 / 4.1	LR

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1. BP Ref	2. Key Objective	3. Key Performance Indicators	4. Target	5. Imp Year	6. Key Risk	7. SSP Ref	8. LR/SP /C
		conservation status within 6 months of status being established.	favourable condition.				
EMR E6	<p>Biodiversity</p> <p>Populations of rare and threatened species restored and thereafter maintained at or above favourable conservation status.</p>	<p>Increase the number of completed Species Action Plans by five by end of 2007.</p> <p>Half of completed Species Action Plans under implementation by end 2007.</p> <p>Publish annual progress against species action plan targets and percentage implementation achieved.</p> <p>Produce 2 habitat action plans by end 2007.</p>	<p>To protect the Island's natural ecosystems and conserve their associated biodiversity.</p> <p>Implement Biodiversity Strategy</p>	2007	<p>Other factors override conservation objectives e.g. pressure from industry or development, pollution, legislative conflicts, land management issues, biological events</p>	1.1.2 / 4.5 / 4.5.2	LR
EMR E7	<p>Education</p> <p>Raise levels of environmental awareness and responsibility, by providing advice, guidance, interpretation and information to the public.</p>	<p>Administration of Ecology Trust Fund as measured by >90% of successful completion of projects awarded a grant.</p> <p>Increase in the number of hits of www.gov.je/environment and Eco-Active website</p> <p>Increasing involvement of volunteers in key projects.</p>	<p>Less duplication of work carried out by public and voluntary sectors</p> <p>Increased participation by the public in environmental initiatives.</p> <p>Better understanding of environmental issues</p>	O	<p>Difficulties in successfully integrating NGO and governmental project objectives.</p> <p>Applicant chooses not to undertake project within agreed timescale.</p>	4.5 / 4.5.4	LR

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1. BP Ref	2. Key Objective	3. Key Performance Indicators	4. Target	5. Imp Year	6. Key Risk	7. SSP Ref	8. LR/SP /C
		Launch the series of habitat management leaflets in 2007 and publish 3 by Q1.					
EMR E8	Public access To provide safe, co-ordinated and appropriate public access to all land administered by Environment division and other landowners.	Footpaths, bridle paths and cycle tracks maintained to agreed standard. High priority breaches of Health and Safety standards of Environment Division administered footpaths responded to and resolved within two weeks Increase length of public access supported by Countryside Renewal Scheme in 2007 by 1 km	Maintain access on land administered by Environment division Increase access to the countryside.	O	Damage beyond resource availability. Difficulty in securing coordinated and robust access agreements Lack of suitable footpaths applied for.	4.1	LR
EMR E9	Land control To maintain a viable agricultural land bank for the future use of the agricultural industry.	To monitor the changes in land use and produce annual statistics. Research and set level that land bank should be maintained at by end 2007.	Maintenance of a sufficient land bank for agricultural land to remain viable.	O 2007		4.5.1	LR
EMR E10	Agricultural Development To provide statutory consultation to aid the planning process in determining decisions relating to the built	Respond to Planning applications within specified timescales unless otherwise agreed by with Planning.	A modern and viable agricultural industry.	O		4.5.1/ 1.2.1	LR

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1. BP Ref	2. Key Objective	3. Key Performance Indicators	4. Target	5. Imp Year	6. Key Risk	7. SSP Ref	8. LR/SP /C
	infrastructure for the use of the agricultural industry						
EMR E11	Legislation Administer and advise on relevant local conservation legislation.	Increase percentage of planning application consultations where ecological issues are accounted for as part of the development control process. Schedule plants, that meet criteria for protection under biodiversity strategy, on Conservation of Wildlife Law Designation of 4 proposed ecological SSIs by Q1 2007 and remaining pSSIs and geological SSI's by end of 2007.	No effect on the conservation status of key habitats and species as a result of development pressures All proposed SSIs given full protection under Planning & Building (Jersey) Law 2000.	O 2007	Other material planning considerations override advice. Difficulties in reaching consensus for designation with landowners. Lack of law drafting time	4.5 / 4.7	LR
EMR E12	Multilateral Environmental International Agreements Survey, report and administer as required by international agreements to which the Island is a signatory.	No critical reports on Jersey by other governments or international bodies. Enact CITES legislation by end 2007. All required annual status reports completed.	Full compliance and implementation of existing international agreements.	2007	Legislation not approved by States of Jersey	5.2 / 4.5	SP

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1. BP Ref	2. Key Objective	3. Key Performance Indicators	4. Target	5. Imp Year	6. Key Risk	7. SSP Ref	8. LR/SP /C
Planning and Building Services							
PBS 1	Provision of a legislative framework for planning and building control that enables the economic, social and environmental objectives of the Island to be met	Implement the remaining provisions of the Planning and Building (Jersey) Law 2002	Implementation of Third Party Appeals provisions	2Q 2007	Delay in the provision of resources	4; 2.4; 4.7.2	LR
			Implementation of Dangerous Structures/Demolition provisions	2Q 2007	Delay in the provision of resources	4; 2.4; 3.8; 4.7.2	LR
		Implement the findings of the Review of Planning and Building Services	States to consider amendments to the Planning and Building (Jersey) Law 2002 to:	1Q 2007	Proposed amendments rejected by the States	4; 2.4; 6.2	LR
			<ul style="list-style-type: none"> • enable more flexibility in the composition of any panel of States members to which the Minister delegates planning functions; 	1Q 2007		4; 2.4;	

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			<ul style="list-style-type: none"> • introduce a protection for purchasers of land • require notice of a planning application to be served on the land owner • allow certain functions that are required to be carried out by virtue of the Bye-laws to be carried out by persons appointed by or in accordance with the Bye-laws 	1Q 2007		4; 2.4;	
				1Q 2007		4; 2.4;	
				1Q 2007		4; 2.4;	
			Implementation of new provisions	3Q 2007		4; 2.4; 6.2	LR
		Introduce legislation for the control of high hedges	Draft law lodged 'au Greffe'	1Q 2007		4; 2.4; 6.2	LR
			Law approved by the States	2Q 2007	Failure of States to approve draft law;		

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			Law approved by Privy Council and Appointed Day Act to enable the control of high hedges where they seriously adversely affect the quality of people’s lives.	4Q 2007	Lack of resource to implement law	4; 2.4; 6.2	LR
Planning Policy and Projects							
PP1 a)	Provision of a planning policy framework, comprising policy, area-based strategy, guidance and advice, that enables the economic, social and environmental objectives of the Island to be met	Review Island Plan	Completion of background research related to: <ul style="list-style-type: none"> • Population • Housing needs • Traffic modelling • Minerals and waste 	2Q 2007 3Q 2007 2Q 2007 3Q	Failure to secure requisite funding	4.7.1	LR

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b)		Provision of planning policy guidance	<ul style="list-style-type: none"> • Economy Review of existing policy regime and spatial strategy Draft Plan Public consultation Examination in Public States debate Plan adopted Suitable sites are identified and assessed to enable the Waste Strategy to be	2007 3Q 2007 3Q 2007 4Q 2007 1Q 2008 – 2Q 2008 3Q 2008 4Q 2008 4Q 2008 O		4.6.1	C

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c)		Develop and review supplementary planning guidance	effected				
			The development and implementation of an integrated Coastal Zone Management Strategy where planning policies are integrated with management regimes to provide a comprehensive framework	4Q 2007		4.7.5	C
			The development and implementation of an integrated Travel and Transport Plan where planning policies are integrated with transport policy to provide a comprehensive framework	O		2.10.1	C
			The development of a Population Strategy where the planning implications are identified and assessed	2Q 2007		4.7.1 2.11	C
			Archaeology and Planning SPG is adopted to provide a framework for the protection	1Q 2007	Lack of resource to give effect to guidance	4.5	LR

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			and management of archaeological resources				
			The Island's known archaeological resource is identified, assessed and defined by inclusion of the Historic Buildings Register or the Island Plan	4Q 2007		4.5	LR
			Design for Homes SPG is adopted to provide new standards for the specification of homes	1Q 2007	Delay in its review by the Environment Scrutiny Panel	3.8; 4.7.4	LR
			Percentage for Art SPG is adopted and new public art is procured as an integral element of some development proposals	1Q 2007	Failure to develop effective process to procure % for Art	4.7.4	LR
			Guidance for Enabling development in the rural environment is developed and adopted to contribute toward attainment of Rural Strategy objectives	2Q 2007		4.1.2	LR

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1. BP Ref	2. Key Objective	3. Key Performance Indicators	4. Target	5. Imp Year	6. Key Risk	7. SSP Ref	8. LR/SP /C
d)		Develop and review strategy for St Helier Waterfront	Jersey Design Guide SPG is developed to enhance the quality of design Domestic extensions SPG is adopted to promote better design and understanding of good design Contribute to the development of strategy for <ul style="list-style-type: none"> • East of La Collette Study • West of Albert Review Coordinate the outcomes of the above relative to the development framework for St Helier and the Island to include an effective implementation strategy and action plan	2Q 2007 2Q 2007 1Q 2007 1Q 2007 2Q 2007	Delay in achieving successful outcomes of studies	4.7.4 3.8; 4.7.4 4.2 4.2.6 4.2.1 4.7.1	LR LR C C LR

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		Regeneration of St Helier	Consultation and adoption of Development and Regeneration Strategy	2Q 2007		4.2.1	LR
		Regeneration of St Aubin and Gorey	Contribute to the development of scoping studies for the regeneration of St Aubin and Gorey to effect an integrated regeneration plan	2007	Failure to secure requisite funding	4.7.6	SP
PP3	Implement and facilitate specific proposals to effect planning objectives that meets the Island's economic, social and environmental objectives	Delivery of Town Park	Develop, consult upon and effect a viable delivery mechanism for the provision of the Town Park	2007		4.2; 4.2.3	C
			Commence implementation of Town Park in accordance with proposals in St Helier Strategy	2007- 2010	Costs of remediation and availability of funding	4.2.3	C
		Regeneration of St Helier	Implementation of action plan for the regeneration of the town	2007 -	Failure to secure requisite funding	4.2.1	SP

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Historic Environment							
HE1	Assessment of buildings and places of architectural, archaeological and historic importance in order to protect those of special importance	Provision of appropriate protection for buildings and places of architectural, archaeological and historic importance through the active maintenance of the Historic Buildings Register Protection of the most important buildings and places through legislation	Active maintenance of the Historic Buildings Register Further 36 buildings and places Listed as Sites of Special Interest (SSIs) Reduction in the number of proposed SSIs on the Register	O 4Q 2007 O		4.5; 4.5.1 4.5; 4.5.2 4.5; 4.5.2	LR LR LR
HE2	Provide policy, guidance and advice to ensure that the special importance of Jersey’s historic environment is protected and managed appropriately	Number of departures from Island Plan historic building policies Archaeology and Planning SPG adopted and implemented to provide framework for protection archaeological record	Low number of registered bldgs lost or damaged as a result of development Archaeological remains are protected or recorded as result of development	O 2007	Insufficient resource available to secure archaeological services	4.5 4.5; 4.7.4	LR LR

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		Develop and review historic environment policy	Complete research paper and consider policy implications of Historic Landscape Character Appraisal:	1Q 2007		4.5; 4.7.1	SP
			Review priorities for future thematic appraisals and commence next appraisal	2Q 2007		4.5	SP
			Develop and secure approval for an approach for the designation of Conservation Areas	1Q 2007		4.5	LR
			Commence implementation of first Conservation Area designation	3Q 2007		4.5	LR
		Provision of historic environment guidance	The development and implementation of an integrated Coastal Zone Management Strategy where historic environment policies are integrated with management regimes to provide a comprehensive framework	4Q 2007		4.7.5	C

SECTION 2b – KEY OBJECTIVES, KEY PERFORMANCE INDICATORS, KEY RISKS

5. Imp Year: O = ongoing 7. SSP Ref - States Strategic Plan Reference; LR – Lead Responsibility; SP – Strategic Partner; C – Contributor

1. BP Ref	2. Key Objective	3. Key Performance Indicators	4. Target	5. Imp Year	6. Key Risk	7. SSP Ref	8. LR/SP /C
			Appropriate restoration and viable use for at least two historic structures in 2007 as part of the Forts and Towers Restoration Programme	O		4.5.5	C
HE3	Conservation of historic environment	Number of historic buildings supported by HB Grant Programme	Increase in number of bldgs where work is supported to maintain repair and conserve their historic fabric and character where, without grant aid, these works would not be undertaken in this manner.	O	Reduced level of resource available for Historic Building Grants Lack of resource to effectively administer HB grant programme	4.5	LR
HE4	Promote knowledge and awareness of historic environment	Events and publications which promote the Island's historic environment Develop and make accessible the historic environment database	Number of events / publications Development of a robust and publicly accessible database	O O		4.5 4.5; 5.1	SP LR
Development Control							
DC1	Assess and determine planning applications	No. of applications determined within 8 weeks.	65% within 8 weeks	O	Lack of resource to meet performance targets	4; 2.4; 4.5	LR

SECTION 2b – KEY OBJECTIVES, KEY PERFORMANCE INDICATORS, KEY RISKS

5. Imp Year: O = ongoing 7. SSP Ref - States Strategic Plan Reference; LR – Lead Responsibility; SP – Strategic Partner; C – Contributor

1. BP Ref	2. Key Objective	3. Key Performance Indicators	4. Target	5. Imp Year	6. Key Risk	7. SSP Ref	8. LR/SP /C
		No. of applications determined within 13 weeks. Number of departures from Island Plan	85% within 13 weeks Low number of departures	O O	Lack of resource to meet performance targets	4; 2.4; 4.5 4; 2.4; 4.5	
DC2	Defend planning decisions on appeal	Proportion of Royal Court and Review Board decisions successfully defended.	>50% cases won	O	Level of resource may be insufficient to cope with number of appeals once Third Party appeals introduced	4; 2.4; 4.5	LR
DC3	Enforce planning control	No. of enforcement cases No. of enforcement notices served. No. of prosecutions	Low proportion of notices/prosecutions to cases investigated	O	Reduced resource may hinder effectiveness	4; 2.4; 4.5 4; 2.4; 4.5 4; 2.4; 4.5	LR LR LR

SECTION 2b – KEY OBJECTIVES, KEY PERFORMANCE INDICATORS, KEY RISKS

5. Imp Year: O = ongoing 7. SSP Ref - States Strategic Plan Reference; LR – Lead Responsibility; SP – Strategic Partner; C – Contributor

1. BP Ref	2. Key Objective	3. Key Performance Indicators	4. Target	5. Imp Year	6. Key Risk	7. SSP Ref	8. LR/SP /C
Building Control							
BC1	Assess plans submitted with applications for building permits	No of applications dealt with in 5 weeks.	90% within 5 weeks Building stock that meets the health and safety needs of building users promotes energy efficiency and makes access easier for disabled people.	O	Not having sufficient experienced and qualified staff to effectively deal with all applications received.	3.8	LR
BC2	Inspect building works at key stages of construction	Number of site inspections carried out	55 inspections per day	O	Not having sufficient experienced and qualified staff to effectively deal with all building works in progress.	3.8	LR
		Number of completion certificates issued	Completion certificate issued for each completed job. Building stock that meets the health and safety needs of building users promotes energy efficiency and makes access easier for disabled	O		3.8	LR

SECTION 2b – KEY OBJECTIVES, KEY PERFORMANCE INDICATORS, KEY RISKS

5. Imp Year: O = ongoing 7. SSP Ref - States Strategic Plan Reference; LR – Lead Responsibility; SP – Strategic Partner; C – Contributor

1. BP Ref	2. Key Objective	3. Key Performance Indicators	4. Target	5. Imp Year	6. Key Risk	7. SSP Ref	8. LR/SP /C
			people.				
BC3	Review and update bye-law requirements as necessary to ensure building standards are equal to those in the UK	<p>Consultation paper published to amend building bye-law requirements relating to</p> <ul style="list-style-type: none"> • improving fire safety measures in buildings (including fire safety improvements sought by fire service) • simplifying the current approval procedure relating to the structural design of buildings ▪ improving building standards with regards to the conservation of fuel and power and ventilation in buildings <p>Amendments made to building bye-law requirements in respect of</p> <ul style="list-style-type: none"> • access to and use of 	<p>Q1 2007</p> <p>Q1 2007</p> <p>Q4 2007</p> <p>2Q 2007</p>	<p>2007</p> <p>2007</p> <p>2007</p> <p>2007</p>	<p>Lack of resource to</p>	<p>3.8.7</p> <p>3.8.7</p> <p>3.8.7</p> <p>3.8.6</p>	<p>LR</p> <p>LR</p> <p>LR</p> <p>LR</p>

SECTION 2b – KEY OBJECTIVES, KEY PERFORMANCE INDICATORS, KEY RISKS

5. Imp Year: O = ongoing 7. SSP Ref - States Strategic Plan Reference; LR – Lead Responsibility; SP – Strategic Partner; C – Contributor

1. BP Ref	2. Key Objective	3. Key Performance Indicators	4. Target	5. Imp Year	6. Key Risk	7. SSP Ref	8. LR/SP /C
		buildings. (to include Lifetime Home standards) <ul style="list-style-type: none"> • fire safety • structural design 	3Q 2007 2Q 2007	2007 2007	amend, implement and enforce bye-law requirements Adverse response to proposed changes. Delays in law drafting time Unable to agree a suitable registration scheme Adverse response to proposed changes. Delays in law drafting time	2.1.3 3.8.7 3.8.7	LR LR
Geographic Information							
G11	Development of a robust geo-spatial platform for the administration of planning and building services	Integration of Jersey Land and Property Index with planning data	Integration of systems	1Q 2007	Availability of technical support	2.4; 4.5; 6.2	LR
G12	Secure sustainable and viable bases for management, maintenance and development of Geographic Information and					2.4; 6.2	

SECTION 2b – KEY OBJECTIVES, KEY PERFORMANCE INDICATORS, KEY RISKS

5. Imp Year: O = ongoing 7. SSP Ref - States Strategic Plan Reference; LR – Lead Responsibility; SP – Strategic Partner; C – Contributor

1. BP Ref	2. Key Objective	3. Key Performance Indicators	4. Target	5. Imp Year	6. Key Risk	7. SSP Ref	8. LR/SP /C
	Jersey Land and Property Index	Robust Business Plan adopted Secure funding platform established Issues of ownership and provision of dedicated personnel resolved	1Q 2007 1Q 2007 1Q 2007	2007	New funding mechanisms not established Human resources to maintain and manage projects not established		SP SP SP

Section 3

Resources

Revenue Cash Limits 2007 to 2009

	2007 £'000	2008 £'000	2009 £'000
Base Budget b/fwd	5,896.9	5,718.7	5,598.3
Committee transfers	(102.0)	-	-
Resource Allocation Process	(173.7)	(226.2)	-
Strategic Plan funding	-	-	-
Efficiency savings	(50.9)	(38.1)	(6.8)
Pay awards	155.3	153.3	151.4
Non-staff inflation	(6.9)	(9.4)	(10.5)
Other adjustments			
Cash Limit	5,718.7	5,598.3	5,732.4
Variation (%)	(3.0%)	(2.1%)	2.4%

Manpower Costs (£'000)

5,998	5,925	6,077
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Manpower Numbers (FTE)

117.75	115.75	115.75
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Capital Programme 2007 to 2009

2007	£
Minor Capital Pre - Determined Allocation	100,000
Total	100,000

2008	£
Urban Renewal	200,000
Minor Capital Pre - Determined Allocation	100,000
Total	300,000

2009	£
Minor Capital Pre - Determined Allocation	100,000
Total	100,000

Net Expenditure - Service Analysis

2005 Actual £	2006 Estimate £		2007 Estimate £
		Planning and Building Division	
528,393	653,700	Development Control	656,900
457,911	354,800	Building Control	308,800
568,510	438,800	Policy and Projects	414,200
171,967	156,900	Historic Buildings	165,100
52,549	38,800	Mapping	5,900
		Property Division	
(259,355)	-	Property Services	-
		Environmental Division	
1,409,461	1,786,600	Environmental Management and Rural Economy	1,700,900
183,776	154,700	Environmental Policy and Awareness	148,500
1,163,348	1,064,700	Environmental Protection	1,070,700
431,917	431,400	Fisheries and Marine Resources	428,400
233,031	211,700	States Veterinary Officer	208,700
714,422	604,800	Meteorology	612,000
£ 5,655,930	£ 5,896,900	Net Revenue Expenditure	£ 5,720,100
		Allocation of Additional Funding for the Comptroller and Auditor General	(1,400)
£ 5,655,930	£ 5,896,900		£ 5,718,700

Note:

The figures for Planning and Environment and Transport and Technical Services were previously amalgamated. The figures for these departments have been shown separately to reflect the figures of the individual departments and the service areas have been amended to more adequately reflect the business. The Council of Ministers received an additional funding request from the Comptroller and Auditor General for £109,000. The Council of Ministers agreed the request, but were not prepared to increase total expenditure, and consequently have agreed a pro-rata reduction in all Ministerial departments' cash limits.

Reconciliation of 2007 Net Revenue Expenditure to 2006 Net Revenue Expenditure

	£	£
2006 Net Revenue Expenditure		5,896,900
Departmental Transfers		
Removal of PECRS Provision for Pre 1987 Debt Repayment	(100,600)	
Allocation of Additional Funding for the Comptroller and Auditor General	(1,400)	
2006 to 2008 Resource Allocation Process:		
Service Reduction Approved:		
Reduction in Planning and Building Services	(77,700)	
Reduction in Environmental Services	(96,000)	
Allocation of Efficiency Savings:	(50,900)	
		(326,600)
Additional Expenditure:		
Annual Pay Awards	155,300	
Non-Staff Inflation	(6,900)	
		148,400
2007 Net Revenue Expenditure		£5,718,700

Statement of Support Service Costs 2007

Support Service	Direct Expenditure (£'000)	Total Income (£'000)	Net Expenditure (£'000)	Total FTE's	Basis of Allocation
Service Management	100		100	1.0	Estimate of time spent
Finance (note 1)	-		-	0.0	
IT	99		99	0.0	Estimate of time spent
HR	-		-	0.0	
Training	-		-	0.0	
Admin	419		419	8.1	Estimate of time spent
Property	53		53	0.0	Estimate of time spent
	<hr/> 671	-	671	9.1	

Detailed Service Analysis 2007

Service	Description of Service	Gross Expenditure		Total £'000	Income £'000	Net £'000	Total FTE
		Direct £'000	Indirect £'000				
Development Control	To ensure that new development will protect and enhance the quality of the rural and urban environment.	1,303	221	1,524	(867)	657	24.28
Building Control	Enforcement of building bye-law requirements relating to health and safety, energy efficiency and access for disabled persons.	1,044	184	1,228	(919)	309	20.16
Policy and Projects	To maintain, monitor and review the Island's land use planning policy framework, provided by the Island Plan and supporting guidance, to ensure that development in the Island is sustainable having regard to economic, social and environmental objectives.	383	31	414	-	414	4.53
Historic Buildings	To effectively regulate and promote the sustainable conservation and management of the Island's built heritage.	149	16	165	-	165	1.72
Mapping	To provide and develop the Island's definitive geographic information system and its application, maintenance and management, to meet the needs of both the public and private sectors.	85	15	100	(94)	6	1.18

Service	Description of Service	Gross Expenditure		Total	Income	Net	Total
		Direct	Indirect				
		£'000	£'000	£'000	£'000	£'000	FTE
Environmental Management and Rural Economy	To promote a sustainable Island economy which includes a diverse, modern and adaptable farming industry and to ensure high standards of animal and plant health and animal welfare.	1,671	67	1,738	(37)	1,701	19.71
Environmental Policy and Awareness	To promote sustainable management and prudent use of natural resources.	149	15	164	(16)	148	3.77
Environmental Protection	To promote sustainable management and prudent use of natural resources.	1,027	68	1,095	(24)	1,071	17.86
Fisheries and Marine Resources	To promote a sustainable Island economy which includes a diverse, modern and adaptable fishing industry.	423	23	446	(18)	428	6.62
States Veterinary Officer	Ensure high standards of animal and plant health and animal welfare.	199	12	211	(2)	209	2.32
Meteorology Service	To provide local weather forecasts, warnings and climatological statistics to aviation, marine and public services to enable safe, efficient and effective business decisions within the Channel Islands' community.	1,349	19	1,368	(756)	612	19.61
Total Net Revenue Expenditure 2007		7,782	671	8,453	(2,733)	5,720	121.75

Service Analysis - Objectives and Performance Measures

Service	Objectives	Performance Measures
Planning and Building Services		
Policy and Projects £414,200 4.5 FTE	To maintain, monitor and review the Island's land use planning policy framework, provided by the Island Plan and supporting guidance, to ensure that development in the Island is sustainable having regard to economic, social and environmental objectives.	Review of Island Plan progressing according to milestones. New Supplementary Planning Guidance adopted
Development Control £656,900 24.3 FTE	To determine planning applications that ensure effective, innovative and intelligent use of land having regard to all material considerations and primarily, the Island Plan.	Percentage planning applications determined within 8 weeks.
Building Control £308,800 20.2 FTE	To set and enforce standards for building work to secure the health and safety of building users, promote energy efficiency and make life easier for disabled people.	New building bye-laws, incorporating Lifetime Homes standards, implemented.
Historic Buildings £165,100 1.7 FTE	To effectively regulate and promote the sustainable conservation and management of the Island's built heritage.	Number of historic building grants awarded. Number of buildings and places listed as SSIs .
Mapping £5,900 1.2 FTE	To provide and develop the Island's definitive geographic information system and its application, maintenance and management, to meet the needs of both the public and private sectors.	Integration of Jersey Digital Map and Land and Property Index with Planning and Building Services dataset
Environment Division		
Environmental Management and Rural Economy £1,700,900 19.7 FTE	<p>Protect and improve the environment.</p> <p>Promote a sustainable Island economy which includes a diverse, modern and adaptable farming industry.</p> <p>Ensure high standards of animal and plant health and animal welfare.</p>	<p>Increase to 30% the area of natural habitats under the Environment Department's control in 'Favourable Conservation Status' by 2010.</p> <p>Designate a further seven ecological, ten geological sites and eight additional, archaeological, architectural or historic Sites of Special Interest.</p> <p>Progress against implementation of the Rural Economic Strategy. Uptake of measures within the Countryside Renewal Scheme.</p> <p>CITES licences issued within stated timescales. Occurrence of notifiable pests and diseases.</p>
Environmental Policy and Awareness £148,500 3.8 FTE	Protect and improve the environment.	Consult on, debate and implement a Contaminated Land Strategy.

	Promote sustainable management and prudent use of natural resources.	<p>Implement the Coastal Zone Management Strategy, as defined by the targets set out within the Strategy.</p> <p>Progress against development and implementation of the Energy Policy that will ensure a reduction in the Island's energy consumption and CO2 emissions and address economic efficiency, social equity, security of supply and environmental impacts.</p> <p>Bring forward for consultation and debate in 2007 a package of environmental tax and expenditure measures.</p> <p>Customer satisfaction with visitor centres</p>
<p>Environmental Protection £1,070,700 17.9 FTE</p>	<p>Protect and improve the environment</p> <p>Promote sustainable management and prudent use of natural resources</p>	<p>% appropriate response within 1 hour to report of WR Section in working hours (0830-1700 Mon-Fri)</p> <p>Number of pollution incidents compared with the same quarter in previous year</p> <p>Implement the Waste Management (Jersey) Law 2005</p> <p>Implement the Water Resources (Jersey) Law</p>
<p>Fisheries and Marine Resources £428,400 6.6 FTE</p>	<p>Protect and improve the environment</p> <p>Promote a sustainable Island economy which includes a diverse, modern and adaptable fishing industry</p>	<p>Changes in lobster stock</p> <p>Bring forward new fisheries measures to keep in line with EU legislative requirements and amendments under the Granville Bay Treaty.</p>
<p>Meteorology £612,000 19.6 FTE</p>	<p>Provide accurate, timely, reliable and, where appropriate, specialised weather services to meet the needs of the Channel Islands communities.</p>	<p>Accuracy of weather forecast.</p> <p>Complete a detailed plan to combine the Jersey and Guernsey meteorological services into a single, more efficient Channel Island service.</p>
<p>States Veterinary Officer £208,700 2.3 FTE</p>	<p>Ensure high standards of animal and plant health and animal welfare</p>	<p>Improve the health and welfare of kept animals, and protect society from the impact of animal and fish diseases by introducing Abattoir legislation and the registration and licensing of establishments that care for domestic animals in 2007.</p>

Summary of Efficiency Savings Allocations in Cash Limits

	Efficiency Savings					Total £'000
	2005 £'000	2006 £'000	2007 £'000	2008 £'000	2009 £'000	
Departmental Efficiencies	95.9	37.9	26.5	14.7	6.8	181.8
Corporate Efficiencies						
- Human Resources	6.5					6.5
- ICT	10.8					10.8
- Finance	7.6					7.6
- Property	-	103.4				103.4
- Procurement	6.5	5.9	14.2	13.2		39.8
- Other	2.6		10.2	10.2		23.0
	34.0	109.3	24.4	23.4	-	191.1
Total Efficiency Savings	129.9	147.2	50.9	38.1	6.8	372.9

Notes:

This table shows the commitment to significant savings from Corporate Support Service budgets across the States.

This analysis shows the latest profile of efficiency savings based on the allocations used in preparation of the Annual Business Plan 2007. They include an approximation of the 2005 and 2006 allocations to Committees now shown on a Ministerial Department basis.

The States of Jersey
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Planning and Environment Department
South Hill
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Environment Department
Howard Davis Farm
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